WASHINGTON ASSOCIATION OF SHERIFFS AND POLICE CHIEFS

Strategic Intentions

2010-2012

Approved by the Membership:
November 17, 2010

MISSION STATEMENT

The mission of the Washington Association of Sheriffs and Police Chiefs (WASPC) is to lead collaboration among law enforcement executives to enhance public safety.

VALUES

We Value:

- A mission-driven association
- Quality services
- Honesty and integrity
- Accountability and responsibility to our members
- Diversity
- Public/private partnerships
- Competent, professional staff
- Membership involvement
- Progressive innovation

PROGRAMS/SECTIONS

I. **FIVE HILLS (RESEARCH & PLANNING)**
II. **CONFERENCES**
III. **BUSINESS OPERATIONS**
IV. **COMMITTEES**
V. **MEMBERSHIP SUPPORT SERVICES**
VI. **LEGISLATION**

I. FIVE HILLS (RESEARCH & PLANNING)

WASPC recognizes that there are many issues facing law enforcement executives in their respective communities. In addition to those issues that are readily apparent there are other significant issues that will present themselves in the future. WASPC believes they may be as far away as the "fifth hill." WASPC will strive to identify those issues that are five hills away and make law enforcement executives aware of their existence. Additionally, WASPC will work with strategic partners to research these issues and provide a forum for in-depth discussions. Additionally, WASPC will work to provide its members a framework for a response to these emerging issues.

WASPC intends to:

- Maintain a Futurists Work Group—made up of a diverse group of members (Active, Associate, Life, Retired, Partners).
- Include a research component that partners with such organizations as WRICOPS/WSICOPS.

- Schedule presentations from subject matter experts on current and emerging issues.
- Include a research and evaluation component with funding proposals.
- Create a work group or ad hoc committee to review the impediments to and advantages of using familial DNA for investigative purposes. Recommendations should be submitted to the Forensic Investigations Council.
- Work with the State Department of Corrections to review changes to the current corrections system in the state. Develop methodologies that will allow for cost savings on the part of cities, counties, tribal jails, the state and federal bureau of prisons. This should include collaboration in the area of jail medical expense, jail pharmaceuticals, and in the housing and transportation of DOC prisoners who have violated their terms of community custody or are nearing the end of their sentence.
- Work with WSU Division of Governmental Studies to conduct research into armed confrontations when funding becomes available from the Federal Government.

II. CONFERENCES

Conferences are a key service that WASPC provides its members. The conferences provide for training, networking, contact with vendors, and the conducting of Association business. Conferences are held semi-annually in various locations around the state. Conferences also serve as a source for limited unrestricted revenue for the Association.

WASPC intends to:

- Maintain a Conference Committee.
- Sponsor a tradeshow at each Spring Conference.
- Provide sponsorship opportunities for vendors at each conference.
- Continue to receive proposals from members to host WASPC Conferences. The Conference Committee would provide recommendations to Executive Board for final action.
- Continue to facilitate relationships and opportunities among conference attendees to engage in networking.
- Provide time at conferences for awards and accreditation.
- Provide time at the Wednesday luncheon for explorer awards.
- Invite retirees/life members to conferences.
- Control presentations and agendas to avoid redundancy.
- Develop a long-term training plan.
- Include a best practices forum at each conference.

III. BUSINESS OPERATIONS

WASPC engages in a number of business enterprises. The enterprises are expected to be consistent with the overall mission and generate some unrestricted revenue to the Association. The enterprises often are the result of legislative mandates and WASPC's unique status as a "combination of units of local government."

WASPC intends to:

- Maintain ongoing business relationship with the Security Industry Alarm Coalition (SIAC).
- Continue to increase the ADP (Average Daily Population) in the COS Program while maintaining a high level of customer service.
- Work to provide sustainability in the CPMS (mapping) Program. This includes operation and financial sustainability.
- Continue to provide accurate and timely crime statistics through NIBRS and summary based system while continuing to move toward full implementation of NIBRS.
- Maintain a full functioning IT Department to support WASPC staff and members.
- Annually review Capital Reserve and Operating Contingency guiding principles; and, consider implementation of an Association investment policy.

IV. COMMITTEES

Committees are the mechanism by which the members come together in smaller groups to conduct the business of the Association. Committees are formed by the WASPC Executive Board. Any member can serve on any committee simply by requesting inclusion.

WASPC intends to:

- Conduct a review of all committee membership and chairpersons annually after the WASPC Spring Conference. This review will be conducted by the President, President-Elect, Vice President and Past-President. Inactive members may be removed and a Chairperson for the upcoming year will be appointed.
- Maintain the following standing committees: Accreditation, Small Agency, Financial Services and Personnel, Corrections, Legislative, Intelligence/Homeland Security/Technology, LEMAP, Conference, Traffic Safety, Model Policy, University Policing, Sex Offender Registration and Notification, Basic Law Enforcement Training and Membership.
- The Vice President of the Association will serve as the Board Liaison to all Standing WASPC Committees. The Liaison shall communicate with each committee quarterly and report back to the WASPC Executive Board at each regularly scheduled meeting.
- Each committee will maintain a charter outlining their activities, to be approved by the Executive Board.
- Assign a WASPC staff member to serve as a convener for each committee.
- Maintain the following liaison committees: Legal Advisors, Explorers, Law Enforcement Torch Run, LEIRA, Past Presidents, and Indian Country Law Enforcement.
- Create Ad-Hoc committees and taskforces that are single-issue driven. Taskforces and Ad-Hoc committees are created by the President and shall continue only during the term of that President. Each President may continue taskforces and Ad-Hoc committees; and may create new taskforces/Ad-Hoc committees as the need arises.

- Encourage members to join committees. New members will be encouraged to attend a new member orientation and join a committee following the orientation.
- Encourage all committees to meet at least semi-annually.

V. MEMBERSHIP SUPPORT SERVICES

Management services are made available to members and their organizations on a limited cost-recovery basis. These services include accreditation, management reviews, and assessment center selection processes.

WASPC intends to:

- Encourage implementation of preferred practices, model policies and procedures to further the professionalism of law enforcement.
- Market the programs and services that are available to members including the interim chief program.
- Explore the feasibility of creating a program that coordinates operational assistance and resource management to law enforcement agencies.
- Develop a plan that includes financing options to create a full time staff position devoted to accreditation. This position would be responsible for management of the accreditation program and would work to expand the program through marketing and assistance to law enforcement agencies considering accreditation.

VI. LEGISLATION

WASPC serves as the centralized point for the monitoring and influencing of legislation both at the state and federal level. The most effective lobbying effort utilizes the efforts of WASPC's members, however it is recognized that there must be a coordination effort that is accomplished by staff, both full-time and contract.

WASPC intends to:

- Conduct regional visits to Legislative Leadership in home districts.
- Maintain active liaison with partner associations (WACO, WAPA, AWC, WSAC, WACOPS, CJTC, etc).
- Continue the creation of Legislative Agenda.
- Continue an aggressive lobbying effort.
- Provide real time Legislative information to all members.